

A Path towards Integrated Assurance with a synergic Governance, Risk & Compliance

Macroeconomic and **geopolitical uncertainty**, as well as **new emerging technologies** significantly impact how audit, compliance, and risk management functions shall respond to this dynamic landscape.

These uncertainties introduce **new risks**, **exacerbate existing ones**, and require adjustments to how organizations **assess, manage, and mitigate potential threats**, fostering **opportunities in terms of synergies and integrated assurance**.

Key details

Date 2nd October 2025

Time 9:30 – 12:30 General session
14:30 – 17:30 Workshop & Networking

Venue Physical @ Prysmian HQ
Via Chiese 6, 20126 Milano

**Panel
Participants**

FINCANTIERI

 **LEONARDO**

 **prysmian**

eni 

webuild 

 **mundys**

Moderator Andrea Cabrini, Direttore Class CNBC

Morning Agenda

General Session

CHATHAM HOUSE RULES
No External Communication

TIME

▶ **WELCOME, OBJECTIVES AND BRIEF INTRODUCTION**

9:30 – 9:40 a.m.

- Opening remarks and setting context for the day (Prysmian Chief Risk & Compliance Officer)
- Panel participants introduction

▶ **ENTERPRISE AI READINESS: WHERE DOES OUR BUSINESS STAND?**

9:40 – 10:30 a.m.

Oreste Pollicino - Professor of Constitutional Law and Media Law

- Impact of AI on organizational performance
- How firms are moving forwards with AI pilots and programs
- Guidance on scaling AI securely, ethically and effectively

▶ **CORPORATE GOVERNANCE AND INTEGRATED ASSURANCE**

11:00 – 11:50 a.m.

Andrea Cabrini – Direttore Class CNBC as Moderator

Silvia Stefani - Leonardo Control and Risks Committee Chair

Paolo Amato - Fincantieri and Prysmian Non-Executive Independent Director

- Board expectations on synergies among Risk, Compliance and Audit
- Opportunities for improvement on Integrated Assurance
- Artificial Intelligence: opportunities and challenges across various aspects of business operations

▶ **CLOSING REMARKS**

12:00 – 12:30 p.m.

- Closing remarks with Prysmian CEO

Afternoon Agenda

Workshops

RISK Focus Group

Discussion moderator – PwC
Alessandro Di Stefano (Partner @PwC)

1. PROJECT RISK MANAGEMENT PROCESSES, METHODOLOGY AND ORGANIZATION
2. OPPORTUNITIES AND CHALLENGES

Optimizing Project Risk Management

- Which are the **methodologies** to **accelerate** risk assessment and mitigations without compromising accuracy?
- How to **facilitate through technology** regular **collaboration** to **timely** address emerging risks?
- How feedback & **lessons learned** can be **integrated** into the risk management process?

AUDIT Focus Group

Discussion moderator – Protiviti
Cristina Peano (Managing Director @Protiviti)

1. PROJECT AUDIT PROCESSES, METHODOLOGY AND ORGANIZATION
2. OPPORTUNITIES AND CHALLENGES

Operating Models & Best Practices

- How to design the **Planning Cycle** and to guarantee resource coordination?
- What are the pros and cons in **aligning assurance providers**?
- How to use **analytics and automation** for continuous monitoring?
- How to implement **governance best practices** across different geographies and business units?

COMPLIANCE Focus Group

Discussion moderator – EY with Bonelli Erede
Fabrizio Santaloja (Managing Partner @EY), Alessandro De Nicola (Partner @BonelliErede), Vincenzo Dell'Osso (Partner @BonelliErede)

1. OVERVIEW COMPLIANCE PROCESSES, METHODOLOGY AND ORGANIZATION
2. OPPORTUNITIES AND CHALLENGES

Navigating Modern Whistleblowing (“WB”)

- How to fostering a **culture** where employees feel safe to **speak up** without fear of retaliation?
- How to balance **anonymity and transparency**?
- **What is the role of technology** in supporting global WB?

ESG and Compliance

- How to **prioritize ESG initiatives** following the EU's Corporate Sustainability Due Diligence Directive (CSDDD)?
- Are requirements **realistic or ambitious**? How to ensure stakeholders' expectations are met?



Break

RISK, AUDIT & COMPLIANCE – Joint Session

FOSTERING INTEGRATED ASSURANCE

- Which kind of **organizational structure** can enable **synergies** among departments assuring overall risk management effectiveness?
- Which are the **mechanisms** to ensure **collaboration** between Risk, Compliance and Audit teams providing **integrated assurance to the BOD**?
- How to design an effective and efficient **GRC solution**?
- Which are the **lessons learned on the new Sustainability reporting processes** whereby all assurance providers have been involved with different roles?

KEY TAKEAWAYS & WRAP UP



Networking Gathering (Dinner at Premiata Trattoria Arlati)

Workshop

Participant List & additional Attendees

Company	Audit	Risk	Compliance
ENI	Gianfranco Cariola (TBC) Francesco Sura Sergio Gatti	Grazia Fimiani Roberto Rentocchini	Luca Franceschini (<i>morning session</i>) Susanna Luini Gennaro Mallardo
Fincantieri	Davide Carlino	Damiano D'Alessandro	Anna Valentini
Leonardo	Salvatore Lampone	Anastasio Recchia Sante Torino (Responsabile della U.O. di Project Risk Management)	Elena Napolitano Stefano Tosi (Responsabile della U.O. Anti-Corruption, Ethics & Integrity)
Mundys	Enrica Marra (<i>morning session</i>) Alessandro Cimica	Enrica Marra (<i>morning session</i>) Alessandra Pietropaolo	Enrica Marra (<i>morning session</i>) Alessandra Pietropaolo
Prysmian	Paola Pulidori (Chief Internal Audit Officer)	Alessandro Nespoli (Chief Risk and Compliance Officer) Chiara Francesca Comparini (Risk Governance, ERM and Project Risk Management Director)	Alessandro Nespoli (Chief Risk and Compliance Officer) Giorgio Totis (Group Compliance VP) Luca Campitelli (EMEART Compliance Manager)
WeBuild	Francesco Albieri	Massimo Pompei (TBC)	Francesco Albieri Paolo Marpillero